

## “Stretching RFS” or “What should I do now?”

Guidelines for further application of RFS

“priorities” are a suggested hierarchy

- Black items = foundation/stability aspects
- Orange items = focussed on cost reductions
- Turquoise items = focussed on improving market share

### Evolution on the line

- Barriers to flow/rockbusting
- Schedule break tracking & resolution
- Lean tools (5S, SMED, TPM etc)
- Visual mngt at the line
- Autonomous maintenance
- Plan for white time utilisation
- Separate KPI targets for greens & reds
- Eliminating blues & reds
- 100% SKU's in EPEC
- “water spider” delivery of materials
- Halve cycle times
- Right sized equipment

### Priorities

- 1) Higher reliability/quality
  - reduce line output variability
  - increase customer service
- 2) Lower cost
  - increased capacity
  - same capacity less costs
  - bigger margins
- 3) Increased competitiveness
  - improved business processes
  - greater flexibility
  - reduced lead time
  - faster NPD

### Rollout to other lines & functions

- Green stream on all lines
- Different allocation of costs for greens & reds made on same line
- Green/red principles applied to mngt (green activities in fixed schedule)
- Green/red principles applied to business processes e.g.
  - NPD
  - Project mngt
  - Promotional planning & execution
  - Recruitment

### Extend across the value stream

- Inbound mtl's match cycle
- green/red applied in company DC's
- Reduction of activities in green stream
- Inventory reduction
- Direct delivery supplier to line
- Simplify supply chain processes e.g.
  - Planning; forecasting; call-off etc
- Product design for green stream
- Green/red applied in customer's DC's
- Right sized trucks
- Direct to shelf deliveries